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PBEC Looks Ahead to 36th IGM in Seoul

Mark your calendars now for the 36th International General Meeting of PBEC, returning to Seoul from May 9 to 13, 2003.

The theme of the meeting is "Managing Uncertainties: Challenges and Opportunities for Corporate Leadership."

"A thorough analysis of the rapidly evolving changes and their implications for business will be made, with special emphasis on corporate leadership, business management, and regional issues," said PBEC Korea Chairman and Conference Chairman Young-Ju Park.

In addition to the traditional array of timely sessions — such as "North Korea: Looking Ahead on the Korean Peninsula" and "The Role of Cross-Cultural Understanding in Global Management" — greater networking opportunities are

planned, as are smaller, hands-on workshops and training sessions.

The fifth annual PBEC Environmental Award will also be presented (see story, page 7).

Notably, PBEC's IGM will be among the first major international gatherings held in Korea after President-elect Roh Moo-hyun takes office in February.

The PBEC IGM last convened in Korea in 1993. Seoul, the nation's 600-year-old capital, features a remarkable merging of history and modernity.

The main venue for the 2003 IGM is the Seoul Lotte Hotel, which was recently named Best Business Hotel by both the Korea Times and Korea Herald.

For more information on the Seoul IGM, visit the PBEC website at www.pbec.org.

New President Pushes 'New PBEC'

Changes are underway at the PBEC International Secretariat, with momentum building for the full unveiling of "The New PBEC" campaign at the Seoul IGM in May.

"We're rededicating ourselves to delivering value and benefits to our membership," said PBEC International President Dalton Tanonaka. "And we want to reemphasize our role as the leading voice of business in the Asia-Pacific."

Among the immediate goals of the IS are to look for operational cost savings while developing new sources of revenue.

"We're seeking business partner-

ships and more support from the Hawaii community to do that," said Tanonaka. (See story, page 7.)

"The New PBEC" campaign will feature monthly rollouts of new or revised PBEC staples such as a more substantive newsletter, an interactive website, and an international media advertising campaign.

To help in the effort, the IS staff has been bolstered by the addition of professional staff (see story, page 2).

"We're gearing up for Seoul, and with S.R. Cho's guidance, you'll see the renewed vigor in our organization," pledges Tanonaka.

PBEC 2002 Mid-term Held in Los Cabos



Angel Villalobos, Mexican Undersecretary of the Economy, receives a gift from PBEC Mexico Chairman Juan Sanchez Navarro.

A whirlwind of progress swept through the recent PBEC Mid-term Meeting, held in Los Cabos, Mexico, in advance of the APEC Leaders gathering there.

"At Los Cabos, we were able to accomplish some of the most urgent tasks that PBEC was facing," said PBEC Chairman S.R. Cho in his letter to members (page 4).

The PBEC Board of Directors appointed a new president, renowned international business journalist Dalton Tanonaka, and affirmed its support of ambitious initiatives to revitalize the organization. It also adopted an important policy statement on agricultural subsidies, expressing its strong opposition to agricultural subsidies and protectionism and calling upon APEC, the WTO, and individual governments to make tangible, concrete commitments

See 'MTM' on Page 2

PBEC Urges Action on Trade Subsidies

At the PBEC Mid-term Meeting in Los Cabos, Mexico, the Board of Directors adopted the **PBEC Statement on Subsidies and Protection:**

The Pacific Basin Economic Council has been a steadfast supporter of an open APEC Food System, which allows nutritious and safe food products to flow freely across borders. Consistent with our overall mission to raise standards of living throughout the region, PBEC has worked toward the development of an efficient trading system, which delivers the highest quality food to the greatest number of people at the lowest possible price.

PBEC notes with dismay, however, that agricultural subsidies and protection continue to have a deep and negative influence on the development of an open food system.

Progress on reduction and elimination of agricultural subsidies and protection must be as broad-based as possible. As long as some countries or regions

maintain extensive support systems and subsidy regimes, other countries will feel pressure to follow suit. Multilateral action within APEC and the WTO is therefore essential.

Agricultural subsidies and protection in developed countries amount to \$1 billion per day. Within PBEC member economies, the percentage of farm income resulting from government intervention ranges from 1% of farm receipts to over 60%, according to the OECD. Market-distorting subsidies and protection are also a major problem outside the Pacific Rim region.

These practices stifle productivity, diversification and innovation. They lead to a wasteful use of natural resources and are damaging to the environment. Agricultural subsidies and protection distort consumer prices and siphon off limited tax revenues that could be used for education, health care and social services. They also insulate agricultural producers from marketplace signals and build inefficiencies and waste into the

world trading system.

Agricultural protection has a disproportionately negative impact on developing countries. High levels of subsidization and protection within the developed world inhibit the ability of poorer countries to emerge from poverty and breeds cynicism about the global trade system. High levels of agricultural protection in some developing countries also distort production and trade flows.

Therefore, the Pacific Basin Economic Council strongly opposes agricultural subsidies and protection and calls upon APEC, the WTO, and individual governments to make tangible, concrete commitments to immediately reduce and ultimately eliminate all forms of market-distorting agricultural subsidies and protection.

This will lead to the development of a diversified, productive agricultural sector in the Asia Pacific, and as a result, a higher quality of life for all citizens.

MTM: New Networking Events Enhance Gathering

Continued from Page 1

to immediately reduce and ultimately eliminate all forms of market-distorting agricultural subsidies and protection (see related stories).

And a successful partnership with the APEC Business Advisory Council (ABAC) made the recent PBEC Mid-term Meeting in Los Cabos, Mexico, an especially valuable and productive gathering.

In response to member requests for enhanced networking opportunities, PBEC was pleased to hold all of its Mid-term meal functions in conjunction with ABAC. This allowed PBEC members to interact directly with the ABAC delegation of over 100 leading executives, and the arrangement was well received by members of both groups.

The Mid-term Meeting also featured a number of prominent speakers. Addressing the joint audience of PBEC and ABAC members were Mexican Minister of Economy Luis Ernesto Derbez, Thailand Minister of Foreign Affairs Surakiart Sathirathai, Australian Minister of Trade Mark Vaile, U.S. Transportation Secre-

tary Norman Mineta, U.S. Senator John Breaux, Mexican Undersecretary of Economy Angel Villalobos, and East-West Center President Dr. Charles E. Morrison.

Mexican Governors Francisco Javier Ramirez Acuna (Jalisco), Leonel Cota Montano (Baja California Sur), Lazaro Cardenas Batel (Michoacan), Fernando Moreno Peqa (Colima), Arturo Montiel (Mexico) and Miguel Aleman (Veracruz) were also featured.

On the lighter side, PBEC delegates were invited to participate in the Monterrey Deep Sea Fishing Challenge in the blue waters of Marina Cabo San Lucas, as well as the Asia-Pacific 2002 Golf Challenge. The program featured a wine tasting at the Hilton's Whale Watching Terrace, and a dinner at Da Giorgios Restaurant.

Sponsors of the PBEC Mid-term Meeting included BearingPoint (formerly KPMG Consulting), HSBC, Hyosung, and New York Life International.

The Mid-term Meeting led into the APEC CEO Summit (see story, page 7).



The Honorable Mark Vaile, Australia's Minister of Trade (top), and The Honorable Surakiart Sathirathai, Thailand's Minister of Foreign Affairs (bottom), shared their perspectives at Wednesday's luncheon.

Tanonaka Meets with Business Leaders in Ecuador

PBEC and PECC leaders in Ecuador welcomed the first official visit of PBEC International President Dalton Tanonaka on November 19 and 20 of last year.

The occasion was the first Ecotourism Forum sponsored by PECC Ecuador. Tanonaka was invited by PECC Ecuador Chairman Mauricio Davalos to attend the event focusing on “Strategic Alliances Between Travel & Conservation.”

“I appreciated the opportunity to discuss an issue vital to economic growth throughout the Pacific Basin,” said Tanonaka. “The visit also gave me the chance to meet business and political leaders interested in regional matters.”

PBEC Ecuador Chairman Nelson Guim hosted a lunch in Guayaquil as well, at which community leaders expressed a desire for PBEC’s assistance in addressing business issues with Ecuador’s newly-elected president Lucio Gutierrez. They also raised the goal of the country’s aviation industry to become a regional hub for international air carriers.

“We will do whatever we can to help Ecuador’s economy, and will facilitate meetings and other efforts to achieve PBEC Ecuador’s goals,” said Tanonaka.



***Above:** The leaders of PBEC and PECC convene during an ecotourism conference in Quito (from left to right): Nelson Guim, PBEC Ecuador Chairman; Dalton Tanonaka, PBEC President; David Parsons, PECC Director General; Mauricio Davalos, PECC Ecuador President; Ivan Hernandez, PBEC Ecuador Investments Coordinator; Augusto Alvarado, PBEC Ecuador Director General. **Right:** PECC Director General David Parsons and PBEC International President Dalton Tanonaka speak during a luncheon in Quito, Ecuador.*



New Leadership to Revitalize Peru Committee

PBEC welcomed the new leadership of the PBEC Peru Member Committee, Chairman **Luis G. Vega** and Director General **Jose Llontop**, at its recent Mid-term Meeting in Los Cabos.

A former professor and chartered engineer, Vega is Director of the Vega Group — which includes leaf-spring manufacturer IPASA, auto parts importer VEGASA and CISASA — and Executive President of Vega Real State, Vega Tech SAC and Famia Arequipa S.A.

Vega has worked with the private sector for over 25 years, having been Director of The Export Association of Peru, and Vice President of the Peruvian Association of Sales and Marketing. Llontop is a prominent attorney in Lima.

Peru joined PBEC in 1990.

New Staff Brings IS Back to Full Strength

Under the leadership of **Dalton Tanonaka**, PBEC President, and **Steve Olson**, PBEC Vice President, the International Secretariat has filled and refocused its staff.

Geraldine “G.G.” Green comes aboard as Assistant to the President. In addition to her administrative duties, she will coordinate PBEC financials and IS human resources.

Rae Gee joins the IS in the newly created position of Manager of Member Services. She will focus on boosting interaction with and between members, and directly



Rae Gee and Geraldine “G.G.” Green.

providing and expanding member benefits.

Former Manager of Administration **Sylvia Palmer** has taken on a new slate of responsibilities, shifting to the position of Programs Manager. She will liaise with planners, venues and vendors in organizing PBEC events.

And **Ryan Ozawa** has been promoted to the position of Manager of Information Technology & Communications.

CHAIRMAN'S LETTER

As a result of the tremendous support we received from the leaders of each member economy of PBEC, we were able to successfully complete our MTM in October. On behalf of PBEC, I thank everyone who came to support us at Los Cabos.

At Los Cabos, we were able to accomplish some of the most urgent tasks that PBEC was facing. First and the most important, after a prolonged search effort and careful evaluation, we have finally found a new President, Dalton Tananoka, to lead the International Secretariat. I am very confident that Dalton will successfully fill the spot that demands such a wide range of skills needed to meet PBEC's specific challenges.

With a stronger IS, I look forward to a revitalized, visible, and more active PBEC in this age of rapid globalization as well as many uncertainties. We are launching measures to secure PBEC's financial condition. We are starting new programs such as the PBEC International Patrons to attract key business leaders to PBEC. We are bringing our resources together to help strengthen some of our faltering Member Committees.

Ultimately, we wish to bring together the voices of the business community in the Pacific

Basin to influence the future course of this region. We need to strengthen and utilize our valuable networks to

initiate, shape, and lead government policies and decisions. We have to create a private sector driven, not a government driven Pacific Basin. Only when we, the private sector, are willing to work together and cooperate with each other, can we achieve this worthy mission of ours. PBEC is valuable in this way.

Already looking forward to our 36th IGM in Seoul, on behalf of PBEC, I would like to extend my warm invitation to all members of our member economies to come to Seoul from 9th to 13th of May, 2003. To sustain the momentum created at this year's IGM held in Kuala Lumpur, the Seoul IGM will feature distinguished speakers from every corner of the globe. Heads of state from leading PBEC economies are expected to speak at the Seoul IGM. In addition to the familiar names of PBEC, we have invited a number of renowned scholars and chief executives from global companies.

The topics to be discussed at



Suck-Rai Cho
PBEC Chairman

*Chairman
Hyosung Group*

Seoul IGM will be of particular interest in today's environment. Discussions will focus on the theme, "Managing Uncertainties: Challenges and Opportunities for Corporate Leadership." Among the issues to be addressed are: the global economy and near-term prospects for the Pacific Rim region; energy and the environment; corporate governance and strategies; market trends; and North Korea.

The timing of the IGM will also be most opportune, taking place in the first year of Korea's new presidential administration. More than ever, the Korean business community will be looking for opportunities to promote a common prosperity with its neighboring economies. And your presence will surely add even greater stature to the Seoul IGM as the most distinguished gathering of the region's leaders. Look forward to seeing you all in Seoul next May.

PRESIDENT'S LETTER

You'll be seeing a new PBEC in the months to come in a campaign aimed at revitalizing our organization.

Here's what you can expect:

The delivery of tangible member services and benefits that will include intelligence and policy reports; greater networking opportunities through smaller regional gatherings; skills workshops such as personal security assessment and media training; travel, hotel and golf discounts.

The raising of PBEC's public profile through commercial/ad spots, and timely policy statements and appearances by PBEC representatives in the international news media.

New Secretariat professionals will help in this push. Geraldine Green, better known as "GG," is the new Executive Assistant. She has extensive public and private sector experience, most notably as the executive assistant to the mayor of Honolulu. Rae Gee will be the Manager of Member Services, a position formerly called Assistant Programs Manager. While still

assisting Programs Manager Sylvia Palmer, Rae will focus on specifically servicing member needs along with creating and enhancing member benefits. She will also be instrumental in helping develop our new "Patron" member program.

Vice President Steve Olson and I are also working very hard to maximize and develop new sources of revenue at our International Secretariat. We are rededicating ourselves to the PBEC mission - of being "the independent voice of business in the Pacific."

You'll be soon seeing a new look for our newsletter and website, as well as an enhanced membership directory. All in all, we think 2003 will be the start of new momentum for PBEC. I'm very excited about our future, and ask for your help and support.



Dalton Tanonaka
PBEC President

PBEC International Secretariat

Executive Profile

Dalton Tanonaka took office as President of the Pacific Basin Economic Council in October 2002, and now heads the International Secretariat in Honolulu.

Tanonaka was previously an award-winning journalist with CNN International in Hong Kong, serving as the anchor of the daily business program "BizAsia" and the weekly "TalkAsia." His Asia-Pacific experience also includes anchor positions with CNBC and NHK (Tokyo).

For most of 2002, he served as Special Adviser for International Relations at the University of Hawaii, and as a Business Consulting Partner with Grant Thornton in Indonesia. Most recently, Tanonaka was a candidate for office of Lieutenant Governor of the state of Hawaii. His previous public service experience was as the Executive Director of Economic Development for the city of Honolulu in 1999.

Tanonaka earned his Bachelor's degree from Northern Illinois University in 1977. He is 48 years old, born in Kohala, Hawaii, and is married with a 4-year-old daughter.

PBEC would like to gratefully acknowledge the support of these 2002 Mid-term Meeting sponsors:



Revisiting Globalization:

End hypocrisy, keep sight of 'human face'

PBEC Malaysia was able to arrange a private meeting with The Hon. Dato' Seri Abdullah Ahmad Badawi, Deputy Prime Minister of Malaysia, for PBEC leaders following the Mid-term Meeting in Los Cabos, Mexico. The following is excerpted from remarks delivered by Deputy Prime Minister Badawi, at the subsequent APEC 2002 CEO Summit.

The waves of globalization are highly selective. They are not lifting all boats. Some boats are fully buoyant and speeding ahead. Some are still launching on the shores, untouched by these waves. Some who braved these waves are unfortunately marooned on some unseen reefs. Globalization is leaving too many countries and too many peoples behind.

Indeed, we are generally agreed, that there is much hypocrisy and double standards in the way globalization is managed. The examples by now are only too well known. Tariffs and subsidies in developing economies are alleged to breed inefficiency, protect uncompetitive sectors, raise costs and contribute to unfair competition. Developing countries are asked - sometimes compelled - to dismantle these barriers.

Yet tariffs and subsidies are alive and well in many key sectors in developed countries, and forcefully defended. Unfortunately for the poor of the world in developing economies, many of these sectors, such as agriculture and manufacturing, are also sectors that are in direct competition to their export commodities. Of even more direct relevance to poverty is the revelation by a recent study that a cow in the European Union receives an average subsidy of US\$2.2 a day, which is more than the weighted average income of half the earth's population.

There is therefore a gathering recognition that globalization is not the universal and unmitigated good that it was once portrayed to be. It has many positive elements, but it also has a severe downside, which impacts more heavily upon the poor, the deprived and the disenfranchised.

If there is growing consensus that globalization does have an enormous downside, there is still much controversy about what can be done to remedy it, and how one should go about doing it.

I think the starting point for a strategy to fight poverty in the context of globalization should be a healthy dose of pragmatism. Dogma and ideology should not warp our thinking and close our minds. Alternative approaches should not be dismissed as heresies. A one-size-fits-all strategy of the kind dogmatically adopted by the IMF in particular should be avoided, for it has proven particularly damaging.

There have been several key principles that have driven Malaysia's approach to combating poverty in the domestic context, from promoting peace and stability to emphasizing self-reliance and national effort with minimal international assistance. We also invested heavily in education, human resource development, and health care services.

Meanwhile, our external initiatives have essentially been aimed at achieving three important objectives. First, to fully exploit the opportunities provided by globalization for economic growth, and thereby, for poverty alleviation; second, to protect ourselves as best we can from some of the excesses of globalization; and third, to make globalization more equitable and responsive to the interests and needs of developing countries.

Malaysia succeeded because our economy had performed well. But economic success and prosperity cannot be achieved without peace and political sta-

bility, and the leadership of the government that is committed to improvement of administration and support for democratic institutions. It must continue to fight and eradicate corruption and continually improve service delivery. The corporate sector must conduct business with transparency and good governance. These businesses should enhance their efficiency and competitive edge through creativity and innovation. Meanwhile, international institutions should foster an environment that is conducive to capacity building and growth for all countries, particularly the developing countries.

Now, we have to deal with the scourge of terrorism. Its spectre raises costs and makes doing business more risky and cumbersome. Terrorism and armed conflict have grave economic implications, particularly for the poor of the world.

Therefore, any solution offered to address poverty and globalization, or any other problem, should be holistic and include social and political aspects in the equation. Economic problems cannot be solved by economics alone, as the damage caused by IMF remedies has proven. We should not use ailing institutions to heal sick economies.

Malaysia advocates a policy of "prosper thy neighbor." Such an approach benefits all in the long run. After all, when a country becomes poor, it cannot be a good market for its trading partners. Globalization has turned the world into one large, interconnected village. In a village, when a house burns, no one is safe. In a community, no rich family can live happily if the rest of the community lives in poverty and deprivation. Let us give globalization a human face.

“
Economic problems cannot be solved by economics alone, as the damage caused by IMF remedies has proven. We should not use ailing institutions to heal sick economies.
”

5th Environmental Award Nominations Sought

Nominations are now being accepted for the 5th annual PBEC Environmental Award. PBEC member companies that wish to be considered for this unique and respected environmental leadership program are urged to contact their respective member committee secretariat to submit materials before January 30.

The PBEC Environmental Award recognizes companies that combine outstanding environmental protection with positive business results. The cited projects demonstrate both sustainability and bottom-line advantages of environmentally-friendly practices.

The Award is significant, as this region is the world's most populated and fastest-growing area, placing tremendous demands on its unique and productive ecosystems. The region is also home to some of the world's last great marine and terrestrial frontiers with rich bio-diversity. The Award is a significant vehicle to actualize PBEC's goals as declared in the "Statement on Environmental Issues" adopted in the 2001 International General Meeting.

As in years past, an international panel of judges from diverse backgrounds and specialties — such as eco-labeling, sustainable development through technology, global change science and environmentally conscious design — will evaluate nominated environmental programs and select the winners, which will be announced in a special presentation ceremony during the 36th PBEC International General Meeting in Seoul, Korea.

PBEC member companies previously recognized include Hyundai Motor Company (Korea), Oji Paper Company (Japan), and POSCO (Korea) in 2002, Osaka Gas Co. Ltd. (Japan), Ford Motor Company (United States), and Honda Motor Co. (Japan) in 2001, Sony Magnetic Products Co., Ltd. (Thailand) in 2000, and Green Island Cement Ltd. (Hong Kong, China) in 1999.

For more information, and to download nomination forms, visit us on the web: <http://www.pbec.org/events/2003/envaward>

APEC Meets in Los Cabos, Mexico

The APEC 2002 CEO Summit – the sixth annual gathering of top Asia-Pacific business leaders – was held in Los Cabos, Mexico, from October 24-26, 2002. The Summit provided an opportunity for delegates to update their knowledge of the major economic, political, social, and technological developments in the APEC region.

They also had a chance to help set the policy agenda for the region through in depth discussions with the APEC heads of government and key officials from such institutions as the WTO, the UN, the ADB, and the IMF.

In his opening address, Mexican President Vicente Fox highlighted the improved trade relations, strengthened ties, and economic growth witnessed by the APEC region, but stressed the continuing need to reduce subsidies,

increase transparency, and provide equitable conditions to ensure liberty.

Speakers included PBEC Chairman S.R. Cho; Carleton S. Fiorina, Chairman & CEO of Hewlett Packard; Mike Ducker, CEO of FedEx

International; Samuel A. DiPiazza, Jr.; CEO of PricewaterhouseCoopers; Lorenzo H. Zambrano, Chairman & CEO of CEMEX; and William Rhodes, Senior Vice Chairman of Citigroup and Citibank.

In addition to President Fox, key government participants included Chinese President Jiang Zemin, Canadian Prime Minister Jean Chretien, Philippine President Gloria Macapagal-Arroyo, New Zealand Prime Minister Helen Clark, Indonesian President Megawati Soekarnoputri, and Peruvian President Alejandro Toledo.

The formal APEC CEO Summit Report is available on the PBEC website at www.pbec.org.



PBEC BRIEFS

Ice Skates Sent to Kids in North Korea

While touring North Korea last year, PBEC President Dalton Tanonaka came across a group of children skating on a frozen lake. They were happy, he recalled, but to glide across the ice, they had tied sticks and other stray objects to their feet.

Upon returning to Hawaii, Tanonaka decided to do something.

Modern, high-quality ice skates were donated by Ice Palace, Hawaii's only Olympic skating rink. United Airlines donated cargo space to fly the skates to Seoul. And last month, Tanonaka personally turned them over to the boat company that would deliver them to the children in the North.

IS Partners with Telecom Conference

PBEC members are eligible to for a special registration rate for the 25th annual Pacific Telecommunications Council annual meeting, taking place January 19-23 in Honolulu.

PBEC President Dalton Tanonaka, who will also be featured in the PTC program, crafted the cooperative arrangement.

The theme of this year's conference is "Global Broadband/Global Challenges." The PTC conference has become one of the most prominent gatherings of communications professionals in the Pacific Rim.

For more information, contact the IS at (808) 521-9044.

Honolulu Group to Support Secretariat

A new organization has been formed in Honolulu to directly support the PBEC International Secretariat.

The PBEC Hawaii International Association (PIHA) will be comprised of businesses and business-oriented groups and individuals that will network at the local level, through workshops, special guest receptions, and more.



Pacific Journal is produced for PBEC members worldwide by the Pacific Basin Economic Council International Secretariat. For more information, please contact:

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To request a complimentary subscription or to submit an event for the *Pacific Journal* Calendar of Events (and the events section of the PBEC website), fax all pertinent information to (808) 521-8530 or e-mail it to info@pbec.org.

Calendar of Events

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|-----------------------|--|
| January 19-23 | 25th Pacific Telecommunications Council Conference (Honolulu, Hawaii, USA) |
| January 23-28 | World Economic Forum (Davos, Switzerland) |
| February 11-12 | ASEAN Senior Officials Meeting (Phnom Penh, Vietnam) |
| February 12-21 | APEC Senior Officials Meeting I (Chiang Rai, Thailand) |
| April 28-29 | OECD Forum (Paris, France) |
| May 9-13 | 36th International Meeting (Seoul, Korea) |
| May 21-23 | 36th ADB Board of Governors Meeting (Istanbul, Turkey) |
| May 21-30 | APEC Senior Officials Meeting II (Khon Kaen, Thailand) |
| June 2-3 | APEC Trade Ministers Meeting (Khon Kaen, Thailand) |
| June 16-17 | ASEAN Ministerial Meeting (Phnom Penh, Vietnam) |
| August 14-23 | APEC Senior Officials Meeting III (Phuket, Thailand) |
| September 1 | 3rd East-West Center Conference on E-Commerce (Honolulu, Hawaii, USA) |
| September 23-24 | IMF/World Bank Meetings (Dubai, UAE) |
| October 7-8 | 9th ASEAN Summit (Bali, Indonesia) |
| October 15-17* | 2003 Mid-term Meeting (TBC) |
| October 17-18 | 15th APEC Ministerial Meeting (Bangkok, Thailand) |
| October 18-21 | APEC CEO Summit (Bangkok, Thailand) |
| October 18-20 | ABAC Meeting (Bangkok, Thailand) |
| October 20-21 | APEC Leaders Meeting (Bangkok, Thailand) |
| November 4-5 | 8th ASEAN Summit (Phnom Penh, Cambodia) |

*Tentative.



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